





COVER PAGE AND DECLARATION

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Financial report:

Introduction:

In this report, we will analyze the performance of **OMAN EDUCATION & TRAINING INVESTMENT COMPANY SAOG AND ITS SUBSIDIARIES** for the period from 2016 until 2019.

Oman Education & Training Investment Co. SAOG is an Omani Joint Stock Company.

The Company's Head Office is located at Sohar.

The subsidiary companies controlled by the Parent Company are as following:

- Sohar University LLC
- Modern Catering Company LLC
- Sohar Transportation and Shipping Services LLC

The report is using the following financial statements listed on the company website¹ (Media Center):

- 1. Balance sheet
- 2. Income statement
- 3. Cash flow statement

Balance sheets

	2016	2017	2018	2019
Assets				
Non-current assets				
Property and equipment	OMR	OMR	OMR	OMR
	38,079,234	38,747,065	38,028,267	34,949,071
Investment in subsidiaries	OMR	OMR	OMR	OMR
	-	-	-	-
Total non-current assets	OMR	OMR	OMR	OMR
	38,079,234	38,747,065	38,028,267	34,949,071
Current assets				
Inventories	OMR	OMR	OMR	OMR
	182,553	201,691	160,334	131,159
Trade and other receivables	OMR	OMR	OMR	OMR
	5,392,896	6,007,679	2,650,430	2,635,546
Bank balances and cash	OMR	OMR	OMR	OMR
	426,458	2,410,167	3,321,202	2,436,955
Total current assets	OMR	OMR	OMR	OMR
	6,001,907	8,619,537	6,131,966	5,203,660
Total assets	OMR	OMR	OMR	OMR
	44,081,141	47,366,602	44,160,233	40,152,731

FOLUTY AND LIABILITIES				
EQUITY AND LIABILITIES				
Capital and reserves				
Share capital	OMR	OMR	OMR	OMR
	7,000,000	7,000,000	7,000,000	7,000,000
Legal reserve	OMR	OMR	OMR	OMR
	1,378,783	1,508,627	2,920,756	3,023,633
Property revaluation reserve	OMR	OMR	OMR	OMR
	5,752,740	7,256,623	7,256,623	5,301,623
Retained earnings	OMR	OMR	OMR	OMR
	1,980,375	2,451,310	1,761,465	979,877
Total equity	OMR	OMR	OMR	OMR
	16,111,898	18,216,560	18,938,844	16,305,133
Non-controlling interest	OMR	OMR	OMR	OMR
	2,337	-	-	-
Total equity and minority	OMR	OMR	OMR	OMR
interest	16,114,235	18,216,560	18,938,844	16,305,133
A1				
Non-current liabilities				
Deferred grants related to	OMR	OMR	OMR	OMR
assets	17,374,708	16,907,703	16,440,698	16,081,993
Term loan	OMR	OMR	OMR	OMR
- C	2,475,422	1,560,055	982,817	428,341
Deferred tax liability	OMR	OMR	OMR	OMR
<u> </u>	942,346	1,377,776	1,440,820	1,163,514
End of service benefits	OMR	OMR	OMR	OMR
Challe to Advance the	1,047,784	1,196,462	1,328,833	1,384,092
Students' deposits	OMR	OMR	OMR	OMR
Nietas assaults	213,060	178,581	178,580	196,374
Notes payable	OMR	OMR	OMR	OMR
Tatal man annuant liabilities	ONAD	- OMB	- OMAD	- ONAD
Total non-current liabilities	OMR 22,053,320	OMR 21,220,577	OMR 20,371,748	OMR 19,254,314
	22,055,520	21,220,577	20,371,746	19,234,314
Current liabilities				
		0.45	0.15	0.45
Banks borrowings	OMR	OMR	OMR	OMR
Company appetracy of the contract	752,008	3,012,351	-	- 0145
Current portion of term loan	OMR	OMR	OMR	OMR
Trade and other nevertee	1,575,000	1,325,000	975,000	625,000
Trade and other payables	OMR	OMR	OMR	OMR
Provision for income tax	3,288,748	3,297,202	3,429,548	3,824,731
Provision for income tax	OMR	OMR	OMR	OMR
Total current liabilities	297,830 OMR	294,912 OMR	445,093 OMR	143,553 OMR
rotal current habilities	5,913,586	7,929,465	4,849,641	4,593,284
Total liabilities	5,913,586 OMR	7,929,465 OMR	4,849,641 OMR	4,593,284 OMR
ו טנמו וומטווונופט	27,966,906	29,150,042	25,221,389	23,847,598
	21,300,300	23,130,042	23,221,303	23,047,336
Total equity and liabilities	OMR	OMR	OMR	OMR
	I CIVIN	UIVIN	CHVID	CIVIN

Income statement:

Income	2016	2017	2018	2019
Tuition fees	OMR	OMR	OMR	OMR
	13,330,064	13,263,586	13,522,180	11,897,637
Other income	OMR	OMR	OMR	OMR
	1,060,634	983,956	702,852	684,160
Total income	OMR	OMR	OMR	OMR
	14,390,698	14,247,542	14,225,032	12,581,797
Expenses				
Salaries and related costs	OMR	OMR	OMR	OMR
	(8,268,059)	(8,473,587)	(8,658,785)	(9,026,799)
Gross profit	OMR	OMR	OMR	OMR
	6,122,639	5,773,955	5,566,247	3,554,998
Administrative and other	OMR	OMR	OMR	OMR
operating expenses	(3,211,143)	(2,695,517)	(2,211,908)	(1,974,831)
EBITDA (Earing before	OMR	OMR	OMR	OMR
Interest, Tax, Depreciation	2,911,496	3,078,438	3,354,339	1,580,167
and amortization)				
Depreciation of property and	OMR	OMR	OMR	OMR
equipment	(1,653,283)	(1,727,270)	(1,517,478)	(1,441,671)
Total expenses	OMR	OMR	OMR	OMR
	(13,132,485)	(12,896,374)	(12,388,171)	(12,443,301)
Profit for the year from	OMR	OMR	OMR	OMR
operations (EBIT)	1,258,213	1,351,168	1,836,861	138,496
Release of deferred	OMR	OMR	OMR	OMR
government	467,005	467,005	467,005	467,005
grant				
(reversal)/charge of	OMR	OMR	OMR	OMR
impairment allowance	-	-	(30,386)	58,612
Finance costs (interest)	OMR	OMR	OMR	OMR
Finance costs (interest)	(402,797)	(364,295)	(246,486)	(160,004)
Loss on sale of investment in	OMR	OMR	(240,400)	(100,004)
subsidiary	-	-		
Profit for the year before tax	OMR	OMR	OMR	OMR
·	1,322,421	1,453,878	2,026,994	504,109
(EBT)	OMR	OMR	OMR	OMR
Income tax	(270,296)	(155,436)	(429,710)	(132,820)
Net profit	OMR	OMR	OMR	OMR
Wet profit	1,052,125	1,298,442	1,597,284	371,289
Other comprehensive income:		, , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Surplus/ deficit on revaluation	OMR	OMR	OMR	OMR
of land	_	2,000,000	-	(2,300,000)
Less: income tax effect	OMR	OMR	OMR	OMR
LC33. IIICOIIIE LAX EIIECL				345,000
	_	(496.117)	-	
total	- OMR	(496,117) OMR		· -
total	OMR	OMR	OMR	OMR
	- OMR -			· -
Net profit and total comprehensive income for the	-	OMR 1,503,883	OMR -	OMR (1,955,000)

Cash Flow Statement

	2016	2017	2018	2019
Operating activities				
Profit for the year before	OMR	OMR	OMR	OMR
tax	1,322,421	1,453,878	2,026,994	504,109
Adjustments for:				
Depreciation of property	OMR	OMR	OMR	OMR
and equipment	1,653,283	1,727,270	1,517,478	1,441,671
	OMR	OMR	OMR	OMR
Provision for end of service	255,686	265,228	253,034	225,482
	OMR	OMR	OMR	OMR
Interest income	(2,946)	(9,032)	(10,159)	(13,169)
F '	OMR	OMR	OMR	OMR
Finance costs	402,797	364,295	246,486	160,004
Write-off of property and	OMR	OMR	OMR	OMR
equipment	-	331,656	-	-
Loss / (Gain) on disposal of	OMR	OMR	OMR	OMR
property and equipment	(2,062)	11,570	-	(34,023)
Deferred Government	OMR	OMR	OMR	OMR
grant related to assets	(467,005)	(467,005)	(467,005)	(467,005)
Allowance for impaired	OMR	OMR	OMR	OMR
debts and advances	535,009	48,008	30,386	(58,612)
Allowance for impaired	OMR	OMR	OMR	OMR
debts written off	(51,150)	(10,641)	- Olvin	- Olvin
debts written on	OMR	OMR	OMR	OMR
Dividend income	-	- OWIN	- Olvin	-
Operating profit / (loss)				
from operating activities				
before changes in working	OMR	OMR	OMR	OMR
capital	3,646,033	3,715,227	3,597,214	1,758,457
Changes in working				
capital:				
	OMR	OMR	OMR	OMR
Inventories	(8,742)	(19,137)	37,819	29,175
Trade and other	OMR	OMR	OMR	OMR
receivables	(2,376,009)	(652,150)	3,326,863	73,496
	OMR	OMR	OMR	OMR
Students' deposits	21,753	(34,478)	-	17,794
	OMR	OMR	OMR	OMR
Notes payable	(7,962)	-	-	-
	OMR	OMR	OMR	OMR
Trade and other payables	353,346	8,451	132,347	395,183
Cash generated from /	OMR	OMR	OMR	OMR
(used in) operations	1,628,419	3,017,913	7,094,243	2,274,105
	OMR	OMR	OMR	OMR
Income tax paid	(176,294)	(219,041)	(216,487)	(366,666)
	OMR	OMR	OMR	OMR
End of service benefits paid	(138,100)	(116,550)	(120,663)	(170,223)

Cash generated from / (used in) operating activities	OMR 1,314,025	OMR 2,682,322	OMR 6,757,093	OMR 1,737,216
Investing Activities				
Purchase of property and	OMR	OMR	OMR	OMR
equipment	(1,844,351)	(748,727)	(858,721)	(663,862)
-4-6	OMR	OMR	OMR	OMR
Interest Received	2,946	9,032	10,159	13,169
Proceeds from disposals of	OMR	OMR	OMR	OMR
property and equipment	5,989	10,400	-	35,410
Proceeds from disposals of	OMR	OMR	OMR	OMR
held-for-sale assets	-	-	63,579	-
Receipt of grant related to	OMR	OMR	OMR	OMR
assets	-	-	-	108,300
Cash (used in)/ generated	OMR	OMR	OMR	OMR
from investing activities	(1,835,416)	(729,295)	(784,983)	(506,983)
Financing Activity				
	OMR	OMR	OMR	OMR
Term Loan received	913,643	409,634	397,762	70,524
	OMR	OMR	OMR	OMR
Repayment of term loan	(1,175,000)	(1,575,000)	(1,325,000)	(975,000)
Short term loans	OMR	OMR	OMR	OMR
received/(paid)	750,000	2,250,000	(3,000,000)	-
	OMR	OMR	OMR	OMR
Dividend paid	(1,050,000)	(700,000)	(875,000)	(1,050,000)
Finance cost paid	OMR	OMR	OMR (246,486)	OMR
Finance cost paid	(402,797)	(364,295)	(240,460)	(160,004)
Cash used in financing	OMR	OMR	OMR	OMR
activities	(964,154)	20,339	(5,048,724)	(2,114,480)
delivities	(304)234)	20,000	(3)0-10)7 2-17	(2)224)400)
Change in Cash and Cash	OMR	OMR	OMR	OMR
equivalents	(1,485,545)	1,973,366	923,386	(884,247)
Cash and cash equivalents	OMR	OMR	OMR	OMR
at the start of the year	1,909,995	424,450	2,397,816	3,321,202
,	OMR	OMR		OMR
Cash and cash equivalents at the end of the year	424,450	2,397,816	OMR 3,321,202	2,436,955
as the cha of the year	12 1,430	2,007,010	0,021,202	2,130,333
	OMR			
Cash at the end of 2015	1,909,995			
	OMR			
Cash at the start of 2020	2,436,955			

Note: Cash in the bank in Balance sheet Current assets is different from the cash flow statement in years 2016 and 2017 due to Bank Overdraft.

Bank Borrowing	2016	2017
Bank overdraft	OMR 2,008	OMR 12,351
Short term loans	OMR 750,000	OMR 3000,000
	OMR 752,008	OMR 3,012,351

Performance Analysis:

Important Notes from financial statements

- the company doesn't pay the taxes fully resulting in accumulating taxes in the liability (
 difference between income taxes in the income statement and the taxes paid in the cash
 Flow)
- Most of the non-current liability is a government grant without interest used to build the university buildings.
- There's a significant decrease almost 12% of total income in year 2019
- Re-evaluation of land during the year of 2017 with 2,000,000 in surplus then re-evaluate it again in 2019 with deficit of 2,300,000 gave a misleading figures about the net profit, in this report we excluded the re-evaluation from the Net profit Margin calculation.
- The company provides education services the inventory is very small.

Profitability

	Profitability Ra	atios		
Year	2016	2017	2018	2019
Gross Profit Margin	43%	41%	39%	28%
Operating Profit Margin	9%	9%	13%	1%
Profit Margin	7%	9%	11%	3%
Return On Equity(ROE)	7%	7%	8%	2%
Return On Assets(ROA)	2%	3%	4%	1%

Observations:

1. Profit Margin slightly increasing till 2018, but dropped dramatically in 2019 due to significant decrease in tuition fees which are the main factor in the total income

- the very high fixed cost represented in salaries increasing even with the remarkable decrease in the total income gives no room for profit (year 2019 was the peak in salaries and the lowest in income)
- 3. The slim margin of ROA indicates that the company needs improvement in assets management.

Recommendations:

- 1. Salaries and allowances need to be revised based on performance
- 2. Administration costs needs to be revised
- 3. Assets management system needs to be applied to maximize the use of the assets to generate more profit
- 4. New Investment with relatively low fixed cost and high profit margin can help to improve the performance

Liquidity

		Liquidity Ratio)S	
Year	2016	2017	2018	2019
Working Capital	OMR 88,321	OMR 690,072	OMR 1,282,325	OMR 610,376
Current Ratio	1.01	1.09	1.26	1.13
Quick Ratio	0.98	1.06	1.23	1.10
Cash Ratio	0.07	0.30	0.68	0.53

Observations:

- 1. Increase in working capital is a good indication that the company can cover the short term obligations
- 2. The current ratio is not ideal but it is increasing which means that the company on the correct path and covering its short term liabilities, knowing that the company does not have big inventory.
- 3. The very close Quick Ratio to the current ratio is another reflection that the company providing a service and holding very small inventory.
- 4. The increasing cash ratio is indication of good performance of cash conversion cycle.

Year	2015
Trade and other receivables	OMR 3,500,746
	OMR
Inventories	173,811
Trade and other	OMR
payables	2,935,403

Average of Account receivables (AR), Account Payables (AP), and inventory is calculated by taking the values of last year as the beginning of the year value

Example: Average AR (2016) = (AR (2015) + AR (2016)) / 2

Activity

	Activity Rat 2016	ios 2017	2018	2019
Account Receivable turn				
Over	3.24	2.50	3.29	4.76
AR Days ON Hand	112.8	146.0	111.1	76.7
Inventory Turn Over	46.4	44.1	47.8	61.9
Inventory Days ON Hand	7.9	8.3	7.6	5.9
Account payable turn Over	3.7	3.4	3.2	3.0
Account payable Days ON				
Hand	99.0	107.6	112.9	120.3

Cash Conversion Cycle (CCC)	21.7	46.7	5.8	-37.8

Observations:

- 1. The increase in Account Receivable and inventory turn overs shortened the outstanding days and made the operation cycle shorter and faster
- 2. The decrease in account payable turn over and increase of its outstanding days can be indication of problem in liquidity or high bargaining power of the company, in this case the company liquidity is ok, which lead that the financial management has higher bargaining power and payments are done according to the company terms.

3. The cash conversion cycle is decreasing until it became in negative in 2019 which indicate high performance of collection department as the main factor is the decrease of account receivable outstanding days from 112 days in 2016 to 76 days in 2019

Recommendations:

1. Make sure that the increase of account payable outstanding days is not affecting the employees' salaries as it can make negative influence on the company reputation, which can decrease its market value.

Solvency

Solvency (leverage)						
	2016	2017	2018	2019		
Debt to Equity	1.37	1.16	1.08	1.18		
Debt to Asset (leverage)	0.50	0.45	0.46	0.48		
Interest Coverage	3.12	3.71	7.45	0.87		
Debt Service Coverage Ratio (DSCR)	2.61	3.56	6.48	2.32		

Observations:

- 1. Effect of release of deferred government grant is shown in year 2019 making the DSCR higher than the interest coverage
- 2. The increasing DSCR indicates that the company is capable to cover the debt service
- 3. The company leverage is very good as debt to asset ratio is 50% and decreasing which means the company assets value is twice its debts
- 4. Specially in Oman the cost of capital from debt is much less that the cost of capital from equity
- 5. The Cash generated from Operation activities is paying off the investment and financing costs

Recommendations:

1. In Future expansion investment it is more cost effective to use more Debt than equity in the capital structure, as the cost of capital using debts will include Tax Savings that will make it less than cost of capital using equity. Rate of Debt after Tax = Rd(1-T), Rd = Rate of Debt, T = Tax Rate

Market Based Ratios:

market based ratios								
Current Total Shares		7000000						
Year	2016	2016 2017 2018 2019						
Average share price ³ (Marketwatch, Historical Quotes)	OMR 0.15	OMR 0.15	OMR 0.24	OMR 0.22				
Earnings per share	OMR 0.015	OMR 0.019	OMR 0.023	OMR 0.005				
Price-Earnings (P/E) Ratio	10.0	8.1	10.5	41.5				

Observations and recommendations:

- 1. The increase in the earnings per share till 2018 shows good profitability for investors and encourage more investment, the drop in profit in 2019 led to decrease in share price but still holding good position which reflect the trust of investors in the company performance
- 2. It is recommended to fix the main reason of the drop in profit by increasing sales, more education programs and more income from tuition fees, and revise the fixed costs and salaries based on performance
- 3. It is recommended to invest in other projects with low fixed cost and high profit margin , as E-learning and short term courses

New Investment:

"The global online education market is projected to witness a CAGR of 9.23% during the forecast period to reach a total market size of US\$319.167 billion in 2025, increasing from US\$187.877 billion in 2019." (Global Online Education Market forecast from 2020 to 2025) As Sohar university is the core business of the company and conventional education limit the market within the city of Sohar and nearby cities, opening an online education portal which can provide distance education can open other markets within Oman and abroad.

Distance education can be provided into three forms

- Synchronous: using virtual classrooms where the students meet the instructors online
- Asynchronous: using pre-filmed lectures and communication channels for questions and answers between students and instructors
- Blended: combining both above methods together to create better learning experience After covid-19 pandemic, online education started to be the new normal and it needs much less fixed cost than conventional education, which make it the investment that we need to maximize the utilization of the already existing education staff and assets.

Estimations:

	OMR	Estimated as 7% of the company average revenue and with annual
total income	1,000,000	increase 10%
	OMR	Estimated as 20% of the total income to cover instructors allowances
Cost Of service	200,000	and cost of production of e-learning materials
Administration	OMR	
and sales	100,000	Estimated as 10% of total income to cover IT support and sales
AR T/O	5	Used best AR turn-over of the company
AR DOH	73	
	OMR	
AR	200,000	AR =Total Income/AR DOH
AP T/O	4	Used AP DOH as 90 Days standard
AP DOH	91	
	OMR	
AP	50,000	AP=Cost of service/AP DOH

Estimated Balance sheet

Balance sheet							
Asse	Liabilities						
Non-Current assets			Non-current liabilitie	s			
Equipment	OMR	200,000	Long term Loan	OMR	450,000		
Software and Licenses	OMR	200,000	O/E	OMR	150,000		
Current assets			Current Liabilities				
AR	OMR	200,000	AP	OMR	50,000		
Cash	OMR	50,000					
Total assets	OMR	650,000	Total Liabilities	OMR	650,000		

Note: Wd =Debt weight 75% and We=equity weight 25%						
Note: assume equipment salvage value after 4 years depreciation will be 10% of original value						
Rate of Debt in Oman (Rd)	5.50%	(Lending interest rate(%) – Oman) ⁴				
Rate of Debt after Tax -Rd(1-T)	4.7%	Income Tax in Oman is 15%				
Required Rate of return for equity						
(RRR)=Rf+B(Rm-Rf)+CRP	18.200%	Capital Asset Pricing Model (CAPM) ⁵				
		Considering the risk free rate same as the deposit				
Risk Free Rate (Rf)	4%	interest rate(deposit interest rate(%)-Oman) ⁶				
Market Rate of return(Rm)	10%	Average rate of return of educational investments				
Beta (Project risk Factor)	1	Systematic risk Factor of the project assumed as 1				
		Country Risk Premium (CRP) By ELVIS PICARDO				
CRP of Oman	8.2%	December 01, 2020 ⁷				
WACC= WdxRd(1-T) + WexRRR	8.1%					
PV=(FV)n/(1+WACC)^n		WACC: Weighted Average cost of capital				

Year	0	1	2	3		4	
investment cost		2020 2021 2022 2023			2023		
	OMR	Projected net Income of the investment over 4 years					
Total Initial Cost	(400,000)	Starting from 2020					
	OMR						
Net Working Capital	(200,000)						
Income statement							
		OMR	OMR	OMR			
total income		1,000,000	1,100,000	1,210,000	OMR	1,331,000	
		OMR	OMR	OMR			
Cost Of service		(200,000)	(220,000)	(242,000)	OMR	(266,200)	
		OMR	OMR	OMR			
Gross profit		800,000	880,000	968,000	OMR	1,064,800	
Administration and		OMR	OMR	OMR	ONAD	(122 100)	
sales		(100,000) OMR	(110,000) OMR	(121,000) OMR	OMR	(133,100)	
EBITDA		700,000	770,000	847,000	OMR	931,700	
EBITUA		700,000	770,000	847,000	OIVIN	331,700	
annual Depreciation							
of equipment over 4		OMR	OMR	OMR	OMR		
years life time		(50,000)	(50,000)	(50,000)	(50,00	0)	
annual Amartization							
annual Amortization of soft wares over 4		OMR	OMR	OMR	OMR		
years life time		(50,000)	(50,000)	(50,000)	(50,00	1 1	
years me time		OMR	OMR	OMR	(30,00	J)	
EBT		600,000	670,000	747,000	OMR	831,700	
Oman Income Taxes		OMR	OMR	OMR		352/: 33	
15%		(90,000)	(100,500)	(112,050)	OMR	(124,755)	
		OMR	OMR	OMR			
Net Income		510,000	569,500	634,950	OMR	706,945	
Cash Flow							
statement							
		OMR	OMR	OMR			
Net Income		510,000	569,500	634,950	OMR	706,945	
Depreciation and		OMR	OMR	OMR			
Amortization adjust		100,000	100,000	100,000	OMR	100,000	
Amortization aujust		OMR	OMR	OMR	CIVIIX	100,000	
Operating CF		610,000	669,500	734,950	OMR	806,945	
		OMR	OMR	OMR		,	
NWC recovery		-	-	-	OMR	200,000	
salvage Value of		OMR	OMR	OMR			
equipment		-	-	-	OMR	20,000	
15% income Tax on		OMR	OMR	OMR			
salvage sold		-	-	-	OMR	-3000	
- 0		OMR	OMR	OMR		- 300	
Net salvage value		-	-	-	OMR	17,000	
	OMR	OMR	OMR	OMR			
NCF	(600,000)	610,000	669,500	734,950	OMR	1,023,945	

Present Value							
Interest Factor	1.00		0.93	0.86	0.79		0.73
	OMR	OMR		OMR	OMR		
PVCF	(600,000)	564,521		573,391	582,516	OMR	751,064
	OMR	Project					
NPV	1,871,492	Accepte	d				

Note: As the interest is already considered in the WACC calculation, it will not be included in the projected Income statements

The Valuation of new investment is done using the Discounted Cash Flow method.

DCF method takes into consideration that the value of money decrease with time.

To know that the investment is profitable and accepted the net present value of the cash flow generated within the years of the project must be higher than the present initial Cost of the project.

As the value of amount money in the future worth less than the same amount in the present, we need to calculate that discount rate that decrease the value of money that will be used as capital for the project.

To calculate this rate following needs to be taken into consideration:

- 1. Risk free interest value (example as deposit the money in the bank)
- 2. Industry Risk factor
- 3. Debt interest (if the capital is financed using a loan)
- 4. Country Risk Factor including inflation
- 5. The return expected from the project according to the market

This discount rate is called the Weighted Average Cost of Capital (WACC)

 $Present\ Value = (Future\ Value)\ /\ (1 + WACC)^{number\ of\ the\ year}$

WACC= Wd x Rd(1-T) + We x RRR

RRR (required rate of return) or expected return is calculated using the Capital Asset Pricing Model (CAPM), WILL KENTON (March 2021) stated⁸ "The Capital Asset Pricing Model (CAPM) describes the relationship between systematic risk and expected return for assets" (RRR)=Rf+B(Rm-Rf)+CRP

The investment RRR is calculated according to Damodaran assumption (Country Default Spreads and Risk Premiums)⁸ of Oman risk premium (CRP) in 2020, now in 2021 Oman CRP decreased from 8.2% to 3.49%, which means less risk and better investment environment, the investors don't request big interest in exchange of risk.

• The company needs to use more weight of cash generated from Debt in the capital of the project than the weight from retained earnings, in the investment analysis we used 75% of the capital from Debt and 25% from equity represented in retained earnings.

Distributing dividends

Paying retained earnings or distributing dividends in a good indication that the company is profitable and part of the return is going back to the shareholders.

AMY FONTINELLE (November 07, 2021) says "Mature firms that believe they can increase value by reinvesting their earnings will choose not to pay dividends." 9

After the drop in income in 2019, OMAN EDUCATION & TRAINING INVESTMENT COMPANY (OETI) needs to have a path in between paying earnings fully and holding them. Partially distributing dividends keeps the trust of shareholders and demonstrate the company financial strength.

OETI paid 1,050,000 OMR of dividends in 2019 even with the big decrease in income to demonstrate that it is only a sit back and performance will return to normal shortly which caused only small decrease in its share price from 0.24 OMR in 2018 to 0.22 OMR in 2019. Investing in other projects to generate more income and increase the company market value will require retaining the bigger portion of the earnings.

Conclusion

OETI is financially strong company with main portion of non-current liability is a government grant without interest.

- The company has good ratios of solvency and liquidity.
- The debt ratios are good, and the financial statements show that the borrowing activity is minor; the long term-loans are considerably small compared to the total non-current liabilities.
- Current liabilities from borrowing and loans are decreasing, no short-term loans in 2018,
 2019
- The profitability needs improvement by increasing the gap between the Total income and
 expenses and evaluate the reason behind the increase in fixed cost and salaries without
 reflection on the total income. Tuition fees need to be revised and increase, as they are
 the main factor of the income.
- New investments are needed to make diversity in the income sources, those investments
 will aim to have less fixed cost and better asset management, with high profit margin and
 good utilization of the company assets OETI can maximize its value.

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